

1 **found”?**

2 A. Because this information can generally be found in each business case itself,
3 provided in Exh. JDD-2, I have only provided a brief description of the project or program in
4 my testimony below.

5 **Q. How is Avista’s leadership informed of the project and program status?**

6 A. As described above, project and program status and results are communicated
7 up departmental lines through various committees, and to me via my Director-level direct
8 reports. Program and project results are also reported directly to Avista’s Business
9 Performance Team, and the Company’s senior leaders, including myself, through steering
10 committees, business meetings, and presentations.

11 **Q. Has the Company calculated and included a description of any offsetting**
12 **benefits to the capital projects in this case?**

13 A. For those capital projects that have direct offsetting benefits, I have included a
14 description of the offsets in the project description. Company witness Ms. Andrews (see Exh.
15 EMA-1T and Exh. EMA-3) provides an explanation of how the direct offsets are factored into
16 the revenue requirement of this case, an explanation of the Company’s 2% efficiency
17 adjustment for investments that have no direct offsets and are not a required investment, and
18 a description of indirect offsets associated with the capital projects in this case.

19 **Q. Would you please describe Project #1 – East CDA Lake Reinforcement**
20 **Program (\$1,417,552 in 2025, \$160,022 in 2026, \$15,192,240 in RY1, \$10,227,317 in RY2,**
21 **and \$14,428,948 in RY3)?**

22 A. The East Lake Coeur d’Alene System Reinforcement project addresses critical
23 capacity constraints on the east side of Lake Coeur d’Alene. Population and load growth have

1 outpaced the capabilities of two existing distribution feeders, one from the Blue Creek
2 Substation, and the other from the O’Gara Substation. These feeders have reached their limits
3 and can no longer reliably support additional demand.

4 Due to the long distances served by the 13.2kV distribution system in this region,
5 protection coordination challenges have emerged, increasing the risk of outages as fault
6 detection devices may trip under heavy load. Additional concerns include overloaded cables,
7 voltage drops and imbalances, reduced fault current, and stressed fusing and protection
8 systems. Without reinforcement, Avista would be forced to either curtail service to manage
9 loading or risk equipment damage, both of which would result in longer outages and reduced
10 service reliability for customers. While this work is taking place in Idaho, it will largely benefit
11 both our Washington and Idaho customers (just like all transmission projects that are allocated
12 between the jurisdictions). The supporting business case for this project can be found in Exh.
13 JDD-2 starting at page 2.

14 **Q. Would you please describe Project #2 – East Spokane County Campus**
15 **(\$37,000,421 in RY4)?**

16 A. Avista is currently facing challenges as workforce growth and needs evolve,
17 impacting employee experience across several key sites. Business growth has led to space
18 constraints and unsuitable working conditions at many of our facilities, including Mission
19 Campus, Jack Stewart Training Center, the Trent Call Center, Generation Control Center, and
20 the Jack Stewart Training Center.

21 To address these issues, the Company will build a new East Spokane campus
22 strategically located in Spokane County between the Mission Campus and the Coeur d’Alene
23 service center. This campus will consolidate several Operations support teams and functions.